## 505 OPERATING DEFICIT RESERVE (ODR) POLICY

This policy helps provides guidance regarding the Operating Deficit Reserve and the disbursement of funds from the account. If any Regulatory Agreement's language conflicts with this policy, the Regulatory Agreement parameters will supersede the policy parameters. The following topics will be covered in this policy:

Purpose of Operating Deficit Reserve
Contributions to ODR
ODR Schedules
Eligible Expenses
Requests for ODR Disbursement
Reviewing ODR Funding Amounts
ODR and Surplus Cash
Loan Default or Recapture Obligation Event
Discharge of the Mortgage Loan

# **Purpose of Operating Deficit Reserve**

The Operating Deficit Reserve (ODR) fund is primarily designed to fund projected operating deficits in the development's operations and provide disbursements to cover those deficits, adjusted on an annual basis. This reserve arose from the need to supplement the development's cash flows based on projected deficits established during the underwriting process.

### **Contributions to ODR**

When required, the Mortgagor shall establish an ODR with the Authority at or prior to the initial disbursement of loan proceeds in the amount designated by the Regulatory Agreement. The ODR shall be funded in cash and the funds in the ODR will be invested and reinvested by the Authority's Finance division. Interest earned, if any, shall become part of the ODR and shall be treated and disbursed in the same way.

For further details regarding the projected deficits, review the Operating Deficit Reserve Analysis which is typically attached to the Regulatory Agreement or within the closing documents. During the mortgage term, the Authority may require a replenishment of funds by the owner if an analysis of the ODR balance projects insufficient funds to supplement operating deficits through the end of the mortgage. The analysis process and requirements are covered under "Reviewing ODR Funding Amounts".

#### **ODR Schedules**

An ODR schedule of deficit may be referenced as an attachment to the Regulatory Agreement, the ODR Agreement, or as a schedule attached to the loan commitment documents.

When reviewing the schedule, the primary row to review is the "Total 1.0 DCR and Maintained DCR". "Total 1.0 DCR and Maintained DCR" - the amount of funds needed for a development to break even with a minimum maintained cash flow per unit amount or 1.15 DCR factored into the cash flow projection and the designated maximum disbursement amount before the owner becomes ineligible to receive a limited dividend payment.

In some cases, the attached schedules display a "deficits" row that will be used to determine the designated maximum disbursement amount before the owner becomes ineligible to receive a limited dividend payment.

See attachment 505A – ODR schedule for an example of the critical field to review on the current schedules used to identify projected deficits. The critical field is in a larger font size, bolded, and italicized.

### **Eligible Expenses**

ODR funds may be used to pay for development operating expenses based on the priority set forth in the Management Agreement under Section 5 – Expense Management. Funds should not be used for items that were or will be reimbursed from other escrows accounts, such as replacement reserve items. Eligible expenses include:

- Payments to maintain the fiscal integrity of the development;
- Expenses/payables projected to come due without operating funds being available in the next 30 days; and;
- Payments to fund tax and insurance escrow shortages.

### **Requests for ODR Disbursement**

The Owner/Agent may request either a budgeted monthly disbursement or a one-time withdrawal from the ODR account. Each development has a minimum appropriate level balance that should be maintained, which is based on the development's cash-flow calculations generated during underwriting. If the development overdraws the cumulative scheduled ODR draw amount, the development needs to restore the ODR account to the *appropriate level* in order for the Owner to become eligible for a limited dividend payment. The *appropriate level* requires the ODR account to be reimbursed for overdrawn ODR amounts equal to the total cumulative ODR draws scheduled as of December 31<sup>st</sup> for each year. The *appropriate level* "is calculated by the following equation:

Cumulative total of "Total 1.0 DCR and Maintained DCR" draw amounts through the current audited year **minus** cumulative ODR draws taken from the ODR account as of December 31 of

the current audited year **plus** any surplus cash or other funds previously deposited into the ODR account.

This equation is calculated from the scheduled ODR draws on the performas and must be carried forward to the current year to determine the *appropriate level* balance. Attachment 505A provides an example ODR draw schedule on a performa. If all the ODR draws (based on the "Total 1.0 DCR and Maintained DCR" amounts are taken as scheduled, the ODR balance declines to zero the 20<sup>th</sup> year.

Budgeted Disbursements - When the Owner/Agent anticipates an operating deficit will occur during an upcoming year, the Owner/Agent may submit an ODR withdrawal amount on the Budget form #450 as part of the development's annual budget submission process. Budgeted disbursements, approved as part of the annual budget process, are generally disbursed monthly and supplement the Mortgagor's required payments (including mortgage principal, interest, and all escrow payments) to the Authority. If ODR funds in excess of the required payments are requested, a disbursement schedule must be approved by the Director of the Asset Management division to disburse the funds in excess of the payments designated on the "Total Annual Draw to achieve 1.0 DCR" line item of the cash flow analysis. No Limited Dividend payments can be budgeted if an ODR withdrawal is **budgeted** on a development's annual budget form #450.

<u>One Time Disbursements</u> - The Owner/Agent may also make one-time disbursement requests from the ODR. ODR requests should be submitted to the assigned Asset Manager for review and approval by an authorized officer of the Authority. ODR requests must include the following:

- An explanation of the intended use of the funds;
- Evidence of the current cash position of the development;
- The amount of the request, which must exceed \$1000.

### **Reviewing the ODR Funding Amounts**

In a year designated by the Regulatory Agreement (i.e. 15<sup>th</sup>, 18<sup>th</sup>, or 20<sup>th</sup> year) or when the ODR becomes 80% depleted, whichever comes first, the Authority will analyze and update the amount of ODR funding. Based on this analysis of an updated Cash Flow Projection through the remainder of the extended use period or any Authority funded loan terms, the Authority may determine the ODR requires additional funding. The Mortgagor has 60 days from the additional funding request to deposit *non-operating cash* to the ODR account in the requested amount or become subject to a default on the loan obligation(s) to the Authority.

1. Determining Amount Needed to Fund Future Projected Operating Deficits
If the amount available in the ODR is not sufficient to fund projected operating deficits
through the remainder of the extended use period or any Authority funded loan term,
whichever is later, the assigned Asset Manager must update the Cash Flow Projections work
sheet. Projections should be based on historical MIE data trends or the current Asset

Management division portfolio trends in the development's region (e.g 1% annual income increase, 3% annual increase in expenses).

## 2. Balance Remaining From Initial ODR Funding

Any remaining portion of the ODR intended to cover the first 15, 18, or 20 years (depending on Regulatory Agreement) of Development operations will first be applied to fund the updated ODR balance projections for the remainder of the extended use period or Mortgage loan term, whichever is later.

If the updated ODR schedule concludes excess funds exist in the ODR account, the excess funds may be eligible for release to the Development's Operating Reserve Cash account upon the request from the Mortgagor. The following criteria must be met in order for the development to qualify for a release of ODR funds:

- a. <u>Liquidity</u> Review the past 12 month's trends in the development's operations. If the trends are different from the current operation's status, provide an explanation of the change with any release recommendation. For the 12 months preceding the date of evaluation, the operating liquidity position (excluding any owner contributions) has remained at or above one month's gross rent potential **and** the average economic vacancy has remained above 95%.
- b. <u>Mortgage Delinquency</u> No mortgage delinquencies exist and payments have been current during the preceding 12 months through the date of the potential pending release of ODR.
- c. <u>Escrow Funding</u> All escrow accounts, for example the Replacement Reserve and Tax and Insurance Escrow are fully funded. Consideration should be given to the <u>projected</u> funding levels for the replacement reserve for the life of all extended use periods and any Authority funded loan terms.
- d. Non-IoI Payables All non-Identity of Interest undisputed payables are less than 90 days old.
- e. <u>IoI Payables</u> No Identity of Interest vendors have been paid when there are non-Identity of Interest accounts payables over 90 days unless an "Accounts Payable Action Plan" is approved by the Authority.
- f. <u>Deferred Maintenance</u> All deferred maintenance items listed on the most recent inspection or re-inspection report have been responded to appropriately.
- g. Fidelity Bond The Employee Dishonesty/Crime Coverage Policy is current.
- h. <u>Annual Audit</u> The annual certified audit has been reviewed, approved, and indicates that no material weaknesses exist in the operation that could jeopardize the development.

- i. <u>Legal Liabilities</u> No pending or threatened claims against the mortgagor or disputed payables exist that would materially affect the financial condition of the development as reported in the most recent monthly operating statement.
- j. <u>Management Fee</u> For the last 12 months preceding the evaluation date, the development has paid a management fee equal to or less than the maximum basic management fee allowed by the Authority or liquidity (excluding owner contributions) is greater than or equal to the **approved** management fee less the management fee actually paid.

### **ODR and Surplus Cash**

During the annual certified audit process, ODR funds withdrawn in excess of the cumulative scheduled ODR draw amounts are reviewed in relation to the scheduled ODR fund draws. If surplus funds exist, the overdrawn ODR funds must be reimbursed to the ODR account in an amount equal to the lesser of the ODR funds overdrawn or the amount of surplus funds available before determining the surplus funds available for distribution. See attachments 505B and 505C to learn more about how to manage various ODR events.

# **Loan Default or Recapture Obligation Event**

In the event of that the Mortgage Loan, NSP Loan, HOME Loan, or TCAP is accelerated after a default by the Mortgagor, or the Mortgagor becomes liable for a Recapture Obligation (included under a Section 1602 Loan), the Authority may, in its sole discretion, but is not required to, apply any funds on deposit in the ODR to the amount due on the loan or to satisfy the Recapture Obligation unless otherwise stated in the Regulatory Agreement.

## Discharge of the Mortgage Loan

Upon payment in full and discharge of the Mortgage Loan, Preservation Fund Loan, and any other obligations to the Authority, any funds remaining in the ODR account (including the accrued interest) after payment to the Mortgagor of all allowable Limited Dividend payments, shall be the property of the Authority. The Mortgagor's rights to the ODR funds are limited to the rights stated in the Regulatory Agreement.

#### **Attachments**

505A – Sample ODR Schedule

505B – ODR Processing Scenarios

505C – Audit Schedule Example

# **MSHDA** Use Only Attachment

505D – MSHDA Processes